Outstanding EDA 2018 Work Plan Items

Updated: 4-20-18

Q1 & Q2 Act	ion Steps		
Item	Strategic Initiative	Status	Date Completed
Compile a database of all recent business expansions and business			-
contractions that details current land use and business operations	Business Expansion (A)	In Development	
Establish Priority Expansion Areas to pursue (GIS Mapping) consistent with			
the comprehensive plan	Business Expansion (B)	COMPLETE	4/3/2018
Research sustainable development, and find applicable case studies	Business Expansion (B)	In Development	
Research potential land acquisition opportunities for EDA	Business Expansion (B)	In Development	
Identify "Targeted" commercial and industrial businesses referencing City			
guiding documents	Business Expansion (C)	In Development	
Determine financing gaps and develop entrepreneurial and minority owned			
business incentive package	Business Expansion (C)	In Development	
Review current and past practices for business retention	Business Retention (A)	In Development	
Implement staff business visit goal	Business Retention (A)	In Development	
Organize EDA Board semi-annual business visits	Business Retention (B)	In Development	
Continue to manage and update website resources	Business Retention (C)	Ongoing	
Collaborate with Economic Development Partners to establish joint college			
engagement strategy	Business Retention (D)	In Development	
Partner with Housing and Redevelopment Authority (HRA) to facilitate joint			
workforce housing initiatives	Workforce (A)	In Development	
Gather input from local employers on housing needs	Workforce (B)	Ongoing	
Identify partner agencies and the information they maintain that relates to		- 0- 0	
Northfield demographics and services	Workforce (C)	In Development	
Partner with existing high school trade programs in order to help non-		•	
college bound students transition into the local workforce	Workforce (D)	In Development	
Establish baseline for developer contacts	Communication (A)	In Development	
Explore marketing opportunities through DEED, MREJ, Greater MSP and			
other economic development organizations and publications	Communication (A)	In Development	
Create and distribute quarterly electronic newsletter on Northfield			
economic development initiatives; archive on EDA website	Communication (B)	COMPLETE	4/20/2018
Prioritization of redevelopment areas	Redevelopment (A)	In Development	.,,
Establish goal for commercial and industrial tax value increase	Redevelopment (B)	COMPLETE	2/28/2018
Prioritization of revitalization areas	Redevelopment (B)	In Development	2/20/2010
Identify Riverfront Areas for possible expansion	Redevelopment (C)	In Development	
Prioritization of riverfront areas	Redevelopment (C)	In Development	
Develop baseline of residential satisfaction with Internet services			
·	Infrastructure (A)	In Development	
Evaluate dual-franchise possibilities with high-speed ISP's Review existing industrial area infrastructure	Infrastructure (A)	In Development	
	Infrastructure (B)	In Development	
Review existing agricultural/food processing area infrastructure	Infrastructure (D)	In Development	

Q3 & Q4 Action Steps				
Item	Strategic Initiative	Status	Date Completed	
Identify expansion needs of existing businesses for infill sites where their				
existing site does not accommodate needs	Business Expansion (A)	In Review		
Review available incentives for current and future business infill				
development	Business Expansion (A)	In Review		
Complete small area development concept plans and determine priority				
options and alternatives to provide flexibility in reaction to development.	Business Expansion (B)	In Development		
Engage in development discussion with St. Olaf	Business Expansion (B)	In Review		
Develop EDA Socioeconomic Sub-Committee to address current conditions				
for minority, women and veteran owned businesses	Business Expansion (C)	COMPLETE	2/22/2018	

Develop interview tool for business visit interview	Business Retention (A)	In Review	
Promote outreach between EDA Board and local businesses by hosting			
annual EDA Reception	Business Retention (B)	In Review	
Develop EDA resource insert for the current economic development			
brochure	Business Retention (C)	DRAFTED	4/12/201
Explore college internship program with Economic Development Partners	Business Retention (D)	In Review	
Facilitate discussions with owners of underutilized property for potential			
development of workforce housing	Workforce (A)	In Review	
Review Best Practices for alternative housing types and styles, including			
mixed-use neighborhoods, accessory or mother-in-law apartments, modular			
homes, manufactured home parks and other innovative approaches to			
housing	Workforce (B)	In Review	
Develop a plan to improve translation and communication services within			
City Offices and in the Community specifically with minority-owned			
businesses	Workforce (C)	In Review	
Work with local business owners to evaluate workforce transit needs	Workforce (C)	In Review	
Develop and support businesses and organizations that are focused on			
workforce training and entrepreneurial education	Workforce (D)	In Review	
Continue hosting marketing events and review effectiveness of prior events	Communication (A)	In Review	
Initiate quarterly video updates featuring recent Northfield economic	Communication (1.1)		
development projects	Communication (B)	In Review	
Identify incentives and development resources (financial, partner entities,			
etc.) particularly those areas related to intensification of land use	Redevelopment (A)	In Review	
Develop small area plan through the EDA or in partnership with entities			
such as Northfield Roundtable for specific redevelopment projects or			
opportunities	Redevelopment (A)	In Review	
Initiate discussions with building/land owners about future use	Redevelopment (B)	In Review	
Coordinate renewed parking discussion and analyze areas for parking			
improvement	Redevelopment (B)	In Review	
Identify and pursue potential uses for orientation to river	Redevelopment (C)	In Review	
Evaluate options for citywide fiber coverage	Infrastructure (A)	In Review	
Explore financial resources through state programs	Infrastructure (B)	In Review	
Facilitate discussions with existing stakeholders (MnDOT, Dakota County,			
Rice County, Greenvale and Bridgewater Townships)	Infrastructure (C)	In Review	

Ongoing Initiatives	
	Address development opportunities/Respond to developer and business requests
	Maintain a current, up-to-date economic toolbox
	Maintain LOIS and the Economic Development website
	Business visits
	Market revolving loan programs

Enhancing Strategic Partnerships			
NEC	Dakota County EDA		
NDDC	DEED		
Chamber of Commerce	Greater MSP		
Northfield Public Schools	SMIF		
Rice County EDA	Higher Education Institutions		